

CAMPBELLFORD MEMORIAL HOSPITAL

Board of Director’s Meeting – *Open Meeting*

Date: September 24, 2020

Time: Following the In-Camera Session

Location: **Join Microsoft Teams Meeting**

+1 249-805-9039 Canada, Sudbury (Toll)

Conference ID: 898 754 674#

CMH MEETING ETIQUETTE

1. Arrive on time and return promptly at breaks.
2. Come prepared having read all material provided
3. Formally send regrets if unable to attend.
4. Be courteous and respectful. ****Do not talk while others are speaking; if you would like to speak, ask the chair.**
5. Give reasons to support your position rather than denigrate the opinions of others.
6. If you disagree, propose a solution
7. Do not carry on side conversations – you can attend to only one meeting at a time.
8. Focus disagreements on ideas, not on individuals.
9. Respect confidentiality
10. Apologize when needed
11. Use electronic media (cell phones, laptops, and BlackBerrys) sparingly - only if required to the current meeting (i.e. note taking, presentations, checking availability for future meetings, etc.)

AGENDA

Board of Director’s Meeting

Agenda Item	Time	Action Required			Responsibility
		Info	Discussion	Decision	
AGENDA					
1. Call to order / Quorum	1 min				Paul Nichols
1.1 Approval of Agenda	1 min				Paul Nichols
2. Approval of Previous Meeting Minutes; <i>June 3, 2020</i>	1 min			√	Paul Nichols
3. Business Arising from Minutes					
3.1 COVID-19 Update	5 min	√			V. Eskedjian / Dr. B. Bain
3.2 Board Work Plan 2020-21	2 min			approval	V. Eskedjian
4. New Business					
4.1 Introduce new Director Patient Care / CNE	10 min	√			V. Eskedjian
4.2 Financial Update to August 31, 2020	10 min	√			M. O’Dell
4.3 Accreditation - Board Preparation	10 min	√	√		V. Eskedjian
4.4 Format of Future Meetings	5 min	√			V. Eskedjian
5. Strategic Matters					
5.1 President & CEO Report	5 min	√			Varouj Eskedjian
5.2 Chief of Staff Report	5 min	√			Dr. Bruce Bain
5.3 Foundation Report	5 min	√			John Russell / Bruce Thompson
5.4 Auxiliary Report	5 min	√			Robbie Beatty
6. Business/Committee Matters					
6.1 Executive Committee					
7. The Materials (Any Board Member may request that any of “The Materials” be moved to the Board Meeting Agenda)					
7.1 Finance / Audit Committee					
7.2 Governance Committee –		√		√	L. Mathewson
7.2.1 Minutes - September 10, 2020				(Item 5.2.2)	

7.2.2 Governance Committee Terms of Reference 4-010					
7.2.3 Governance Action Item List					
7.3 Quality Committee					
7.4 Executive Committee					
7.5 Action Item List	2 min	√			V. Eskedjian
8. Termination & Next Meeting; <i>October 29, 2020 at 4:30 p.m.</i>	1 min			√	Paul Nichols
9. In Camera Session with CEO (excluding staff). No minutes taken.					Paul Nichols
10. Meeting Without Management. No minutes taken.					Paul Nichols

Organizational Ethical Decision-Making Process

1. **Clarify the Ethical Conflict or Question**
 What is the specific ethics question or conflict?
 What if the question or conflict is not an ethical question?
2. **Identify All the Affected Stakeholders and Their Values**
 Who are the individuals or programs affected by the ethics question?
 What are the values and perspectives of all the affected stakeholders?
3. **Understand the Circumstances Surrounding the Ethical Conflict**
 Why has the ethical conflict arisen?
 What are the facts surrounding and related to the ethical conflict or question?
4. **Identify the Ethical Perspectives Relevant to the Conflict**
 What are the ethical concepts or principles related to the conflict or question?
 Does your organization's mission, value statement, and/or policies address the conflict? Are their ethical guidelines concerning the ethical conflict, such as ACHE's Code of Ethics?
5. **Identify Different Options for Action**
 What are the possible options for responding to the ethical conflict or question?
 What are the potential benefits or outcomes, as well as the potential harms of each option?
 What is the ethical reasoning for each option?
6. **Select Among the Options**
 Have you systematically and quantitatively evaluated each option?
 Is the option practical? Does it have a clear ethical foundation?
 Does one ethical concept or stakeholder value appear to be stronger than the others?
 Is there assessment plan to evaluate for the decision?
7. **Share and Implement the Decision**
 What method will be used to share and implement the decision?
 Was the assessment plan implemented?
8. **Review the Decision to Ensure it Achieved the Desired Goal**
 What was the outcome of the decision?